

REVIEW OF THE CORPORATE RISK REGISTER**REPORT OF THE CHIEF FIRE OFFICER****For Information****1. PURPOSE OF REPORT**

- 1.1 To review the Cleveland Fire Authority's Corporate Risk Register as attached at Appendix 1.

2. RECOMMENDATIONS

- 2.1 That Members note Cleveland Fire Authority's Corporate Risk Register, as attached at Appendix 1.

3. BACKGROUND

- 3.1 Cleveland Fire Authority has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness, thereby implementing the principles and responsibilities of effective corporate governance arrangements.
- 3.2 In discharging these responsibilities, the Authority is responsible for ensuring that there is a sound system of internal control including robust arrangements for the identification, assessment and management of risk.
- 3.3 The system of internal control is designed to manage risk efficiently, effectively and economically to an acceptable and reasonable level and thus contribute in the achievement of the Authorities vision. The risk management process is designed to identify, assess and evaluate the risks and allow actions to be implemented that will reduce the likelihood of the risk occurring or if the risk does occur to minimise its impact.
- 3.4 The Authority has approved a risk management framework consisting of a policy, a detailed procedure, a risk management toolkit, a suite of risk registers and a detailed Community Risk Profile underpinned by a suite of risk assessments. This framework was approved by Members in 2018 and then communicated to all managers and staff.

- 3.5 The Corporate Risk Register (CRR) is the tool used to identify the strategic threats and risks to the achievement of the Authority's vision. It evaluates the risk and summarises the control measures identified to reduce these risks. The CRR therefore informs the strategic and financial planning processes of the Brigade.
- 3.6 The Authority's current Corporate Risk Register is maintained dynamically, however on a regular basis there is a full review of the register which further strengthens the Authority's governance arrangements.

4 CORPORATE RISK REGISTER

- 4.1 The approved Corporate Risk Register is regularly reviewed to ensure it reflects the current situation regarding existing and potential risks the Brigade could face.
- 4.2 In February 2021 a full review of the Corporate Risk Register was undertaken by the Active Risk Team, a forum that is made up of the Brigade's Heads of Service followed by a review of the Corporate Risk Register and the wider environment by the Executive Leadership Team on 6 April 2021. As part of this review information from the Cleveland Local Resilience Forum and the newly published National Risk Assessment has been taken into consideration.
- 4.3 The outcome of the review has resulted in a number of changes to the Corporate Risk Register.
- 4.4 In summary the changes to the Corporate Risk Register are;

New and Emerging Risks:

- PO3: Fire and Rescue Reform: The Government's pending White Paper on Fire and Rescue Reform may result in a change in CFA strategic direction in relation to purpose, priorities, roles, responsibilities, pay negotiation mechanisms; and terms and conditions.
- E02: Pension Reforms: Pension Reform and remedies as a result of outcomes from significant litigation claims relating to age discrimination and the less favourable treatment of part-time workers may incur substantial financial pressure and extensive increased workloads.
- T03: Digital Transformation (Opportunity): Leveraging the changes and opportunities of digital technologies will improve the efficiency and effectiveness of our services and business processes; and the way we work.
- O02: Organisational Learning and COVID-19 (Opportunity): Findings from our self-assessed COVID-19 and the NFCC key learning studies and the HMICFRS COVID-19 Inspection Report will improve the resilience, effectiveness and efficiency of the Fire Authority's response to the COVID-19 pandemic crisis and provide a springboard for lasting reform and modernisation.

- O03: Capacity to Enforce the Regulatory Reform (Fire Safety) Order 2005: Significant increases in enforcement activity under the Regulatory Reform (Fire Safety) Order 2005 as a result of the economic downturn during the COVID-19 global pandemic combined with the expected increase in this activity through the introduction of our revised risk-based inspection programme on 1st April 2021 may result in insufficient capacity to effectively enforce the provisions of the Fire Safety Order including any regulations made under it in relation to premises for which the Authority is responsible.

Changes to existing Risks:

- PO04: EU Exit – End of Transition Period. The wording of the risk has been altered to 'The introduction of new rules governing the relationship between the United Kingdom and European Union may result in an adverse impact on the Brigade's ability to deliver its duties effectively and efficiently'.

Risks to be Deleted from CRR:

- None

Risk Mitigating Actions:

- A number of new actions to mitigate the likelihood and / or impact of the identified risks have been identified and incorporated into the body of the Corporate Risk Register.

4.5 These changes have been incorporated into the body of the Corporate Risk Register attached as Appendix 1.

4.6 The Assistant Chief Fire Officer - Strategic Planning and Resources will ensure that the Corporate Risk Register is monitored through the approved risk management arrangements. Specifically this involves submitting it for information to the Audit and Governance Committee on a regular basis and that the Committee will report to the Authority any matters it deems to be of a significant nature.

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